



# Community Budget Review Committee (CBRC) Meeting Minutes

Date: Thursday, April 28, 2025

Time: 5:30 pm - 7:30 pm

Location: (Virtual) The meeting will be streamed live under the provision of

ORS 192.670 at: https://www.youtube.com/@ppsfinance/live

# **MATERIALS**

**CBRC Budget Materials and Report Development** 

# **ATTENDEES**

# **CBRC Attendees**

Minyana Bishop Karanja Crews Aaron Cronan Dashiell Elliott Grace Groom Tasz Ferguson Natan Hadgu Sonya Harvey Mariah Hudson Stephan Lindner Adriel Person

# Staff Attendees

Tami Booth Alexandra Martin Michelle Morrison

# **Board Attendees**

Patte Sullivan

# **Public Comment**

None

# **MINUTES**

# 5:35 pm

- Opening Committee Chair
- Housekeeping

Mariah Hudson opened the meeting at 5:35p.

Staff provided brief updates and summarized the agenda.

5:40 pm

Report Development

Mariah Hudson facilitated the development of the CBRC annual budget and Local Option Levy reports.

7:33 pm

Closing - Committee Chair

Mariah Hudson adjourned the meeting at 7:33 pm.

**TRANSCRIPT** 

**WEBVTT** 

00:03:18.000 --> 00:03:24.000

Hi, Mariah. I think you're online. Are you able to unmute?

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Thanks for your patience here. I sure am. I appreciate it.

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Okay.

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All right.

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I'm not hearing your audio, but that might be my problem. Can others hear Maria's audio?

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Yes.

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I can hear.

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Okay, turn that up a little bit.

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Okay, it must be my setting.

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All right, so we've kicked off kind of our report writing and I appreciate everyone who's kind of started to work through our process and our document and tackle the areas that we're looking at together as a committee and considering.

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I know it's a lot to read through, hundreds of pages here with our budget documents.

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I think first we wanted to go back through some of the questions that were open for staff and the answers.

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That they've put together for us. So I will turn it back over to Alexandra and Tammy and others.

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That sounds good. Thanks. I'm in the background going to be fixing my audio. So just as an FYI, if Tammy comes off mute, you'll hear a little echo because we're in the same space right now.

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So great to have a status update. Thanks for opening up the meeting.

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Mariah. This link to your questions and answers document is included in the slide deck that I sent and it is the same link from last week.

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We did have... a handful of additional questions elevated to us yesterday.

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From Stefan and those have been addressed here these last few questions.

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I'm sure folks may not have had a time to attend to this and see these updates.

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Maybe at the beginning of the meeting, folks can click into that is what I would suggest and let us know if you have any follow-ups.

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And just to flag the outstanding items were some of these more programmatic questions where we didn't have the information immediately available to us on the finance side or in the budget document. And that's the same for some of these lingering program budget questions that we had submitted

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So we just need a little bit more time to get the information that we pulled together validated by our program side.

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Are there any... questions or areas of interest for now around the CBRC questions that have been answered.

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I don't see any questions.

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That's kind of, if we have just a moment, just kind of go through these here as a group.

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I'm just scrolling down by They're answered.

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Do you want to go through the ones that were recently submitted?

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Yeah, just recently submitted and answered here. Are we looking at the ones from April 24th?

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<u> And...</u>

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Right. Yeah, April 24th. These were the ones that say April 24th were either asked prior to the meeting or during the meeting and I recorded them.

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And we did ask our program team to respond to these.

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We had some questions submitted over email yesterday afternoon. And those are on the 27th.

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### Okay.

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I wonder, Stefan, did you have any follow-up questions if you've had a minute to take a look at these responses? Is there anything outstanding?

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From your point of view.

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Yeah, what is... decline in bond proceeds mean? I'm just looking through them sorry so i'm Just trying to rip my head around that.

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Decline in bond proceeds.

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Yeah, this is with respect to, I think it's maybe on page 12, if I see this correctly.

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The budget resources decreased from 429 to 140 million. What was in there, why did it decrease? And then it said that the decrease was in bond proceeds I don't understand what that means.

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Mm-hmm. Bond proceeds This is our revenue object code for for bond for general obligation bond. Tammv. do vou want to um

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Yeah. So whenever we about to sell a bond, we receive revenue in, we used to fund our projects and so as the 2020 bond.

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Has been down that we've kind of talked about this a little bit, that those proceeds that we would use would become less over time.

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And then . There's additional conversation about the 2025 bond and the timing of that but that's spread out over a period of time not necessarily all within the same year.

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And that's to be strategic about the debt that we would need to pay off in repayment and the interest rates earnings Which I can also defer to Michelle to fill in that the more details on, but at a high level, the district is strategic on rolling those out so that we're not paying

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Interest on projects we can't build just yet.

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Mm-hmm.

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Okay. Yeah. So, yeah, okay, good. That makes sense. So it's like, it's essentially revenue from from the bonds right when it will be paid. And then like my i think that two questions down. I had that question about like a decline in object 4000 facility acquisition constructions and that declined

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It's valuable about 400 million dollars and that seems to be fewer construction projects. So my understanding is that these two things are parallel.

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<u>Doesn't make sense, right? So it's like you use the bonds for construction so you're born revenues, rights of the kind of like the inflow you have for when the bond is lower and parallel to that, your construction projects.</u>

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Declined.

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Yeah, you would generally see a similarity along the two. There's some interest earnings and some other factors that kind of over time. But yes, you should see those aligned.

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<u>Uh-huh. Yeah. So I think where it's a bit of a, to me at least, I think there's a bit of a kind of like two things, two or three things happening here and that might confuse people. It might</u>

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Perhaps for us to just clarify that or leave it out. So I think there is this kind of like I'm fairly large decline in the budget.

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70%, I think, right? But what's mostly driven, I think, by this bond decline.

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And when you look, for instance, at the projected and revenue from state funds were actually not declining.

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So I feel like that is some sort of like it might be useful to look at the budget net of kind of construction related revenue and expenditure flows.

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And then I think the budget looks like more stable between last year and this I think that's helpful. The other thing If I understand this correctly, and you can correct me if I'm wrong The other thing I think that might be worth highlighting is

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That some sort of like the continued reduction in central services and to send other ones is driven by the climate happened a year earlier If I understand this correctly, right? So if you had some sort of larger budget and then you get

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And then we said, okay, we have to, I think over three years or so.

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Reduce our expenditures to get in line with that. And I think this is this year.

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So when you look just from like last year to this year, it's a little bit like You don't necessarily see that because you're on that lower level in terms of spending, but we haven't gotten to that lower level on expenditures.

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Sense is that a good characterization What's happening here?

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Yeah, actually, I think you summarized that fairly well in the board presentation, there was a slide that referenced the different funding sources, general fund and capital projects that kind of highlighted that difference.

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Yeah. Yeah, yeah.

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Yeah.

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That you're calling out. And from the state school fund kind of revenue, I would look at that as like flat funding essentially As opposed to stable because there are some choices that, you know, kind of had to be made

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To mute that restricted revenue and you are accurate and that our expenditures are outpacing revenue.

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Ongoing.

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Yeah, okay, good. I think that's helpful. Thank you.

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<u>Yeah, so Stefan, I had a question actually kind of related to this. And I looked back at the numbers on that because I remember that board slide.</u>

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And last year we had. I think it's the general funds and looking at those that really helped me out to understand like that's really our pot of money to work with in terms of staff salaries and the things that we think of as operating budget.

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And that was \$854 million approximately last year, and it's \$868 million this year as our projected on that.

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For the general fund, right? So I don't know if I'm out of order, if there's somebody else has a question before.

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Has a question next.

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I do not see any other hands up. One other helpful point might be from those board slides, we also combined when we looked at the combined special revenue and general fund change from the current year.

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We saw that it was about a 1% increase and especially based on increased costs have described that as as approximately flat or language like that in our presentations.

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So I guess my question then is when I go to understand reserves and contingencies.

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Are those words interchangeable? Are they actually different?

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Thank you.

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Okav.

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So I can jump in here and it depends on the fund that you're talking about, because PERS Reserve Fund was a very specific set aside for a very specific purpose.

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That we're tapping into now. So in that context.

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I'm looking at fund 6000. On page 26.

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Or six Did you say fund 6,000 on page 26?

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Yeah. I think it's pages about 25, 26 is where I'm reading in the budget.

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Oh. Function 6,000.

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Yeah, sorry, functions.

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Okay, that's okay. And I'm new in the last couple of months, so I want to make sure I've got everything here.

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So yeah, so those contingencies And that looks like that.

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The general fund contingency. Which would be, yeah, so that's those would be interchangeable.

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Yeah.

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Okay, so that's what we have net at the end of the year. I mean, so if we spent, you know, everything.

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According to budget, that would be what we have net at the end of the year and what we consider reserve.

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Right? Okay.

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Yes. And that set aside is intentional for like unknown new things that happen during the year. It also helps to carry expenditures from year to year in between.

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But if they had something unexpected happen that wasn't anticipated today.

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Through a board resolution, we could tap into those funds to address that need.

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In that moment.

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Right. So the board has established a threshold, I think a few years back of between a minimum of 5% and more like a target of 5% to 10%.

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At one point, we were much closer to 10% and we've drawn that down. And the superintendent's budget this year appears to draw that down by percentage further.

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My question there is, if I just do the math. You know last year, 42,005 on you know 850 Five.

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854 million for is under 5%.

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There's a there's a slight technicality. Yeah.

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Their qualification to that like what's the What am I missing? I figure there's something.

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So yeah, beginning a fund balance is not part of that revenue reserve.

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Language. So if you take all of the revenue minus beginning fund balance and times that by 5%. You should land at that number.

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So then I guess what I'm actually trying to figure out is like what is the reserve? What percentage of reserve are we carrying?

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Or is the budget proposing to carry?

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The budget is what proposes the reserve to carry. So in there, that 41,179 is the reserve we're proposing to carry.

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And that should be 5% for the general fund portion, that would be 5%.

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Of the revenue. Except for beginning fund balance.

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I wonder if you go to the general fund. Paige Alexandra, that might

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Yeah, when we're... If we go to Did you want to look into the resources?

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So what are we considering? Are

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So if you... Yeah, 868-580. If we back out The... Beginning fund balance.

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We got you there.

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Oh, so you're taking out, you're taking out the starting fund balance

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I'm booked now. Yeah, because beginning fund balance, I was doing a quick tape here on the side. The beginning fund balance isn't new revenue, that's a carry forward so we don't need to chip into 5% of our starting point, it would just be the new revenue coming in.

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Were we actually carrying forward from? Let's see.

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We carry it forward from the prior year.

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Okay.

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In the actuals, but it doesn't present in the budget document that way because we show two years of budget.

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Yeah. Yeah.

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I'll tell you what, without me sitting here and doing the math, do you want to just give CBRC, you know, kind of the the breakdown and percentage on that. I guess what I think what we're interested in as a committee, and I'm seeing Director Sullivan's hand here is

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Yeah.

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How that has changed. From last year as a percentage and where we are at percentage wise.

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Because we are recognizing that as a drawdown. How close to that 5% threshold we're getting.

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Because it looks pretty close to me.

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Well, when we budgeted this, we intended for it to be an exact 5%.

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Knowing that there were cuts that were being made that were impacting student experience and the resources that we were able to deliver to students.

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So the intention was not to hold any additional in reserve because we were already having to make some pretty significant cuts to the you know to central office, to classroom, to cross the system.

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And so we would not want to have any more in there.

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Than the board required 5%. Given this condition.

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Michelle, if you wanted to add to that.

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Yeah, thank you. Our target is 5%, which is the same as last year. So it's a slightly different number because our revenue is slightly different, but we're targeting 5%.

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And you're right. Our target is five to 10. And we have It looks very deliberately drawn that down in order to preserve programming.

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This puts us at the end of the drawdown.

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Right. I think, you know, historically it's been budgeted as a contingency.

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But that is the target for a fund balance at the end of the year.

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It's not distributed among instruction or support services. It's not distributed throughout the budget.

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So it's our plan to have that there at the close of the year. And you can see for our actual columns, 21, 22, 22, 23, and 23, 24, then it like shifts down into appropriated fund balance as we do our reporting.

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But that is our target. And you can see that 40 856 is what's in the current adopted budget.

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Great guestion.

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Yeah, my question is along the lines of the a contingency as well. And like on page I guess I'm confused about the interfund transfers. What funds are they coming from?

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On 78, page 78 and 79. They talk about I guess it's 78 has the inner fund transfer 5,200.

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Where is that coming from?

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Yeah, thank you for your question. That is coming from our PERS reserve.

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So that's that set aside that is built up over time.

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Okav.

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That is there to help us with significant PERS increases, which is indeed happening in the upcoming biennium.

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Okay, so that's PERS, nothing to do with contingency. Okay. Okay. Thank you.

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Although on page 79. It shows contingency but i guess that's That's what you said we're still keeping. Okay.

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Almost the same as 2425.

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Yeah, well, we're looking at, on one, we're looking at resources and so that's the inner fund transfer from the PERS reserve coming into the general fund.

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And the requirements, those are outgoing transfers. So those are dollars that we are sending out for insurance and to our other funds that we use.

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# Okay, thanks.

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And Tammy had, we developed a response to a question that was related to this and the questions and answers document we had the PERS stabilization fund transfer was about 24 million. And so that was the majority of the interfund transfers that we see in the reporting.

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Are there other questions? That we want to go more in depth on.

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In terms of the purr stabilization. If PERS continues on trend requires, it continues to increase next year. What's PPS's ability to support that again?

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For several years.

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Oh, great question, Maria. I will jump on that. So we are currently, you know, it's really early and there's a lot of really large variables pending right now but We've shared with the board that we are already expecting another \$30 million reduction.

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In 26, 27, and that's primarily driven by the PERS rate

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And declining enrollment. So our revenue is shifting and our expenditures are shifting. Very similar story. So we will be we will be looking at reductions again.

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Yeah, and we're on trend for that for about three years.

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At this point, that's what the projections we've seen.

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I mean...

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Yeah, you know, it really depends on the decisions that we make in terms of one time use of funds, for example, the reserve, that's one time. That means it's automatically money we won't have the following year on the revenue side of our equation.

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But reductions such as staffing, if they're permanent reductions in staffing, that's a sustainable change on the expenditure side or contracts reduced or wherever those reductions might occur.

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Those are more sustainable than the one-time kind of budget gap.

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Strategies that we have.

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And our operating budget is 80%. People, we are a service business and so As long as we're shrinking, then I think we could expect our workforce to need to change.

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Director Sillivan.

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Yeah, I want to ask Michelle about this. I just had something come in the email today about Senate Bill 849.

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And it said the public employees retirement system has about 167 million in a fund that is phasing out of existence.

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Senate Bill 849A would apply that money to school district's PERS costs.

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For 2527. Lowering rates. Have you seen that?

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Yeah, yes. And we're very thankful for that. Our budget is already taking that into account.

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I know I testified on that a couple weeks ago. Please, please, please.

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Oh, darn. Okay. I got it.

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That's a really important one. I think, for all school districts at this point.

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Okay.

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I hoped it was extra.

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If we have staff for a few minutes can Can I continue with a few specific line item asks that have come up as I've been reading the budget and anybody else who has a few?

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I wanted to ask, let's see, I think it's around page 87.

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Oh, shoot. And my notes have put 91, but I think it's actually page 87 in the budget here. I wanted to just ask around some changes in transportation.

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You know, it looks like one thing went up, another thing went down. What's happening here? Can you give us the overall picture? Like, I don't want to focus too much on any one particular thing.

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But to kind of understand You know, if trips are going up in one area, what's the shift? What's happening?

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Kami, do you want to take that or do you want me to

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Yeah, I was just looking at the the specific lines.

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To look through. Some of this I know is just looking at historical trends and then future plans.

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And so like, for example, the taxi cab reimbursement, you can see trends a certain way. And then last year we budgeted a little differently.

# 00:28:56.000 --> 00:29:16.000

That 3.2 million on taxicab aligns a little bit better with historical trends and kind of over time what's over time A budget is a plan at a point in time. And so the actuals will come a little differently as the students show up and their needs.

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Present differently. So this appropriates a certain amount to go towards those activities.

### 00:29:23.000 --> 00:29:36.000

The reimbursable school bus as well. And so we receive 70% reimbursement on these. And so you'll actually see some revenue increase as well when we're expecting an increase.

# 00:29:36.000 --> 00:29:52.000

And so these would be kind of targeted working with the transportation department, but also acknowledging that they're there are some needs that our transportation department has that are not budgeted at this time.

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That will kind of be evaluated ongoing. Michelle, will you want to add anything to that?

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Yeah, I think I was looking at it more from the by function. So looking on page 87 You'll see similarly function 2550. So that's all of those things grouped together.

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They did overall increase and you know if you look back at our actual for 2324, are 2526 budget reflects that more closely because that's actual information we have.

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Than what's in the 2425 budget. It looks like there was quite a dip there in those line items, but our actual experience was quite a bit higher.

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So this is our attempt of trying to make sure that our budget is accurately reflecting what our costs are doing.

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So just so that I understand, so we budgeted lower last year, but then the actuals are coming in higher. And so we're correcting for that.

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Yep.

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Thank you. That really helps.

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Adriel, I see you have your hand up.

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Sorry, that was actually a question and I brought it back But I'll say it now. I hear that we're looking to be in this same situation with reductions for next year because of students leaving like what are we doing to address that? I mean, some of that is maybe

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Children are just aging out and there's not a a pool of young children to come back into the system.

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And I guess I'm trying to figure out how do we prevent this from being, what are we doing to prevent this issue from reoccurring.

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### For the next 10 years.

### 00:31:47.000 --> 00:32:02.000

Well, unfortunately, birth rates are down you know nationally. So, I mean, there is a course correction there. Our state as a whole has lost enrollment as well but portland continues to lose enrollment at a faster pace.

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So I know that our superintendent is working with the comms and family outreach to do their very best to rally and get kids to choose Portland over some other options that they have.

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But I don't think that plan is fully developed just yet.

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But it's definitely a focus of and a big topic for us.

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Are we getting... the right information about the reasons that families are leaving.

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I guess I'm just curious I hear you that there is a plan and that birthrights, I mean, birth rates, excuse me, are low.

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It's alarming. To me.

### 00:32:49.000 --> 00:33:04.000

As a parent and someone who works in in this city like i just I can't imagine what that means long term if we can't figure out a solution.

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I don't want to imagine.

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Yeah, we do have a pretty comprehensive report that's done annually by PSU.

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<u>Portland State University.</u> And in it, they have some you know bullet points But really the biggest cost driver is going to be decline in birth.

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Rates. And I'm not going to speculate on other areas, but housing is fairly expensive in Portland.

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And you know. I don't know that families are able to find the same amenities in Portland as they can find in the surrounding communities so that's that again is speculation. And I think it'd be good to probably bring some highlights of the report forward.

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And again, look at other cities and declining enrollment and seeing some of the strategies they're using.

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Sorry, Adriel, if that sounded like a non-answer.

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No, it didn't. I appreciate you. I know that you don't have a crystal ball. I just... also am feeling disheartened and discouraged by the fact that we'll be here again next year with another \$30 million.

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Trying to figure out how to not harm the kids who are still here and still have equity and teachers that reflect communities and all of the things It's just saddening.

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Maria, feel free.

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I will always defer to somebody else who has a question. I've got a lot. So Director Sullivan jump in next.

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Director Sullivan, are you muted or do you have a question?

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Okay.

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Okay, I guess I'll ask um if we've got this right, it looks like the budget of the positions, it looks like a 150 maybe 55 or so are teaching positions. I'm not sure if I have that number right.

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<u>I guess the question is. Like how much money so we're cutting the the cut is \$40 million. How much is that saving?</u>

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Like...

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Yeah.

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I don't know that I fully understand the question. So if we're cutting 40 million, we're reducing the amount we can spend by 40 million.

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Yeah, so if you're looking at, you know, kind of where where the savings are coming from, I guess.

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You know different areas if you're making a reduction I don't know, one budget supplies let's say you know what is the reduction what is the what is the savings that we're seeing by making that reduction in area of teaching positions.

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Because that's where you know the bulk of the bulk of the bulk of the And I know that's enrollment related, right?

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But... I was curious if we had kind of a figure for that

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We have some early estimates that we did in not in this document, but in the board slides that we shared.

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I think that Alexandra has shared those with you. There were two sets of tables. There was an initial recommendation and then Another iteration of that after some feedback. And so you can see there what changes were made due to enrollment?

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And even some of the programming that shifted due to enrollment decline as well.

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So I think that will probably be the best place to look.

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It's important too to understand that when we are talking about reductions, we are talking about reductions from our current actual staffing.

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And not necessarily what we planned in the adopted budget. It's varied throughout the year. We set our guideline For fiscal year 2425 and a lot has changed within our appropriations from that initial budget. If certain positions for example are vacant for a period of time, that FTE may be converted to either savings or to another type of position to fill the needs for our kids.

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So when we're talking to you about reductions in FTE, it's not necessarily going to be a straight line across from one adopted budget to the proposed budget.

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So just to make that very clear we had um had to explain that as well to the Oregonian staff.

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The one we're talking about, it's a little bit different. So the math straight across isn't probably isn't going to read the same as the impact to our current staff, which is what we're sharing.

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Yeah, that was the biggest kind of piece to clarify and the other point to highlight was when we look at these reductions in the costing, sometimes we have to use the average cost.

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And so there are contractual obligations for seniority and orders in which reductions happen.

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And so what that actually totals isn't quantifiable until the process has gone through for placement of all of those staff. And it just takes a little longer during the budget time so the representation in the slides is going to be a close estimate based on an average cost as opposed to exact cost.

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Thanks. I got it. I understood that that would be an estimate, but it helps me know that that's that um So the 157, as I understand it, is that including vacant positions that have been subsumed or that's the impact to current staff, not including the vacant positions that have been subsumed, but the budget would include

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Vacant positions plus impact current staff.

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The last year's budget or this current year's budget could be both vacant positions and filled positions.

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Depending on which positions were identified in the HR process.

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I guess maybe the bottom line is really the impact of students, right? I mean, it's both the impact of staff and to students right but um I guess we'd see that in class sizes.

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Mm-hmm. Right. Yeah. And that volume two Yeah, the volume two will kind of lead you to that with their target for staff in student teacher ratios in the building volume two.

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Speaking of staffing. And in understanding some of the blending that's happening with classrooms. I wanted to dig into that a little bit.

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I'm not sure that these are the same issues, so maybe separate it out.

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Do we know? I had a hard time trying to figure this out from budget volume two what the projected impact is like in terms of how many blended classrooms we're talking about and how many schools that is.

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<u>Is it just a...</u>

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<u>I think that that's... That's a helpful rephrase of the question that was asked in the space on Thursday.</u>
And so I can add that.

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Almost like a clarification to the question we had on Thursday.

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But Michelle or Tammy, if you have anything else to add for now, let us know. But I had we've we've reached out to program folks who should be able to respond to that.

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Yeah, I think that, thank you, Alexandra. I think our initial estimate, and I hadn't seen the final numbers, but the initial estimate when we were doing our projections for staffing were There would be 18.

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Classrooms impacted. But I would definitely lean on what the final was with our program staff.

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That was an early estimate.

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Thank you. That gives some general idea out of what we have 740 classrooms approximately or something like that district-wide

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Yeah, I had a question about the impact of that when we're looking at TAG and the fact that it's now an expectation of teachers to differentiate, right? Like if you're dealing with blended classrooms.

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And the heightened performance of some youth in those classrooms.

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Have we thought about that impact and how that's going to be managed? I know that even now some schools and classes aren't able to differentiate because there is a huge gap in learning for the kids who are underperforming. So if you're blending a fourth grade and a fifth grade and you've got kids at or below benchmark and then

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You know significantly above. How is that going to be managed when TAG is no longer a pullout it's requiring teachers to differentiate and offer different levels how Has that been considered? I guess I'm just curious to know.

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What that's going to mean for kids and families that are enrolled in TAG.

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Yeah, thank you for that question, Adriel. It's not just TAG. It's the other students that may be impacted as well.

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So I think as those are rolling out, our principals have been working with senior directors to talk about the best way to identify The teacher that would be the teacher that you know, most adept at at managing that classroom and instruction for those kids.

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But also the target class size for those was lower than a straight classroom.

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So if you think about that going from 28 to 20, I want to say 26, that that puts kind of a limit on what the number of bodies that would be in that classroom, the number of children.

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Aside from that, I've heard a lot programmatically about what we would be able to offer teachers in terms of planning time and support and training.

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But that's not my area of expertise and we can definitely get some program staff to respond to that.

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And did I just hear you say from 28 to 26? So just two kids?

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Yeah, I think that was the cap. So I think, and we have probably more data coming about what what the actual is, but that was the limit.

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For those blended classrooms. So they were lower than the straight fourth or fifth.

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And Alexander, you need to step in and correct me if I'm not recalling correctly. There's been so many conversations.

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I agree. There have been a lot of conversations and so I didn't, I was hesitating to state any specific number of classrooms impacted because I know that our team through the staffing process is doing a lot of technical corrections and looking at the actual impact to schools and so

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I was hoping to have our program folks weigh in on that with some more.

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Fine-tuned details about it. Grace. I see your hand is up.

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Yeah, thanks. Just quickly on the blended classrooms.

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From a teacher's perspective. And then I have a bigger topic to address but um It's really important. I think I shared this last time to understand if these are split classrooms where the teacher is being asked to teach two different grade levels of curriculum or if it will be

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<u>Looped and looped and So that you can blend the curriculum so everyone, you're not doing two sets of planning.</u>

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Because you only have one planning period. They're not going to give you two more planning periods.

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So I'm hopeful that that's part of the conversation as well, because that will really impact the instruction of the students.

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So if the students don't stay with that same teacher or stay in that same sort of a rotation, whether it's with that teacher or a different teacher.

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We want to make sure that they're not missing any targets for their grade level when they're blended grades and also that that one teacher isn't held to constructing two separate levels of curriculum at the same.

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Of course, there's tons of differentiation that goes on. So there's a million things, but if that could be one less thing, that would be great.

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For the students. My big question that I had coming up top of mind as I was reviewing the budget was first of all very thankful that the equity allocations have have been maintained.

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<u>I think that's a really important statement of the board's values and goes towards the All four of the board's goals very clearly.</u>

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A concern I have and a question I have is with the Title I funding being an unknown.

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The plan going forward of cutting 25%.

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From the Title II. Budget. My question is how did that, what percentage of that is direct service student facing positions in those Title I schools.

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Because our four board goals to address the the achievement gap, which is largely based on not based on, but it aligns with racial, social economic status.

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So does title like those title monies go to those students and so It's great that we have our equity allocation at 8% flat.

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But knowing that there's a big cut to those same schools, what are we doing to sort of backfill any positions that are student facing that might be cut at the schools where the students have the highest needs based on their test scores and

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You know, based on the board goals.

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I can kind of jump in with starting to answer the question, which is i don't know quantifiably what that is and I would need to just verify the number, that's an area that I have a team that works on gathering that data and compiling it and they work with program managers within

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Funded programs and so it's a collective group and so to give kind of what that number is or direct service to students. I would need to confirm that.

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What I'm sharing on screen right now, I hope, is just as an example, we've talked about a title one reduction of 25%, and that's a federal grant and program that's within Fund 205.

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So I wanted to share in case it's helpful. You can see across the entire Fund 205, so not at the granular level of detail for Title I, but you can see how we're planning for for changes in this.

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Fund 205. I'm looking at page 103 in our document.

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But like I said, you won't be able to see if that was just based on a title reduction. It would be there would be other grants within that.

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Grace, do you have any follow-ups for now or should I turn to Deschel?

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I guess I just want to put a pin on that because the You know. I haven't had enough time to look through all of the Title I schools reports to see their reductions in staff.

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But from a cursory look, it did look it did look to me like some schools that are not Title I.

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With, you know, much lower percentage of direct certification for free meals we're staying relatively flat with their staffing.

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And their enrollments were either going down slightly or staying flat.

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And then some other schools were getting a bigger hit that were Title I identified.

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And in some of those cases they're enrollments were going up.

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So, um. Just something to flag and to to look at more closely is how how the Title I cuts are impacting staffing at specific schools.

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And then I'm done.

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That was helpful to hear you describe how you approached that, Grace.

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Michelle, do vou want to jump in?

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Sure. I just wanted to bring back up my questions from the email that I sent. And I was wondering, I looked at the CBRC Q&A And I didn't see those in there. Should I add those questions into the form or will those be added in?

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<u>Jachelle</u>, were those relevant to the community engagement question that was discussed about the integrated grant application statement.

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Yeah, but I didn't see my actual questions in the document to like keep track of them.

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They weren't in there.

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Okay. Yes, I can add that. Sorry for that oversight. I think that I... spoke to that at the beginning of our meeting that was on Thursday.

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So I just, I happen to recall that your question was about the size of the sample for PPS, among some other, right?

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Yeah.

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Okay, so I clarified that. During the beginning of our last meeting, which I believe you were not in the space or not able to attend, at least for that portion.

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Mm-hmm.

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So I'll add that and add a written response in our questions doc. Thank you.

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Thank you.

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Director Sullivan, go ahead.

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Yeah, I understood that this budget is showing We're figuring 25%.

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Cut from Title I. Is that correct?

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So if we get it, we'll be adding positions in?

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Is that true?

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Yeah, I think that's to be determined. We had many conversations about other supports for students aside from staff positions knowing that the title funding is probably going to be pretty tricky the next couple of years.

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So I think that there's probably some strategic thinking by our instructional folks to figure out the best way to target those funds.

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Okay, so and we have no idea when we're going to know for sure how much tidal money we're getting, correct?

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Not at this time.

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Okav. And I thought that the equity percent was 4% now.

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Not 8%.

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Is that right, too? That we had to cut it last year.

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It's 4% and 2% and 2%, right? It's additive.

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Oh, okay. If you get all the titles in there. Okay.

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It is, yeah. I suppose you could not qualify for each of those, but I believe most, if not all schools do. If you qualify for one, you qualify for all.

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Oh, sure.

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Patty, can I ask a question of the board? Has there been any discussion about that 25% cut to schools qualifying for title in any ways to backfill for staffing cuts or to hold those schools harmless.

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As a in alignment with the board goals.

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No, I'm figuring staff is probably doing that I know people are trying to to do the best they can with what they've got.

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I hadn't understood that we were figuring We did not have that 25%.

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Hoping it comes yeah

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Right.

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Right. Right. The plan is that you're budgeting for 25% less So that's what that's what staff has worked out.

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That you're going to budget for 25% less. My question is.

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Mm-hmm.

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Knowing that, are you making, is there any conversations about adjustments to to fill that gap, especially for student-facing positions.

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No. not beyond what we've already done to try to cut everywhere else before doing student facing.

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So. Yeah.

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Okay, thank you.

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I don't see anyone else with their hand up.

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I wanted to ask a question. It's been kind of bothering me since the last meeting and and um watching the video of the hearing or the hearing I just, I wanted to know if there's any... ideas around mental health

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Moving forward because moving forward It's a huge need. And I know I feel so bad bringing this up because I'm like hearing about money, this, that, And I'm like, it's so important. I understand, But like.

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I'm very concerned about mental health in the schools.

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And when that's eliminated, and I was looking at the mission statement to educate all children to their highest potential and It started having me wondering about the trainings for the educators.

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And I was looking at the SEL, social emotional learning programs, but then I also learned that It varies. It's not a requirement. So I'm a little concerned with the supports that will be provided This year or next year, sorry.

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With that being removed. I don't know if you have an answer to that. But then I also was thinking about like.

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The models that have been used that I know of. And how they haven't really stuck.

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For example. There will be mental health services that come into the school. There'll be a contract And then it seems like it doesn't follow through for the whole year or I'm just hearing from a lot of families. I do a lot of engagements with the family. So we talk about this stuff.

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But one of my concerns also was about the billing. I know billing was an issue or paying for a school psychologist was an issue.

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It was suggested, I don't know if this model is used, where families can use their personal insurance to support this, or even if we're providing wraparound services where families these children can get referrals, but I'm just, I don't have the answer. You may not have the answer, but when I think about a cut next year and we're already experiencing a cut.

# 00:58:53.000 --> 00:59:06.000

I am very concerned. And then we look at the numbers declining of families that engaged in the Portland schools. I do think it does have something to do with the supports that are being provided on that type of level.

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So sorry, that was all over the place. I was holding that in for a while.

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But that's it.

# 00:59:14.000 --> 00:59:31.000

Thank you so much for that question. I'm trying to kind of characterize it and record it here. Mignana, maybe after this session, I can send you an email letting you know how I interpreted the question and you can provide me with feedback and we'll look to get that answered.

# 00:59:31.000 --> 00:59:32.000

Great. Thank you.

### 00:59:32.000 --> 00:59:43.000

Yeah, and I did want to mention some information that's already been shared around flexibility of supports in that area for middle schools.

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So that was shared in our board slides. Already, but I don't know if it was the level of detail that you're looking for in terms of what the programming will look like.

#### 00:59:55.000 --> 01:00:03.000

Mariah, I think you had your hand up next, but Director Sullivan does also have her hand up.

# 01:00:03.000 --> 01:00:07.000

I'll jump in with question. Just looking forward, we're about halfway through a meeting here.

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What I'd like to do is take a few more questions. I've got one, of course. But then come back and kind of look through where we are.

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I think we have a few decision points as a committee, things that we may need to weigh in on.

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Some decisions to make, things like, do we want to speak to mental health as a part of our statement as a committee or do we want to call out um you know maybe something around the third, fourth split. I put a few things in here, but I'd love for us to make some of those decisions.

### 01:00:40.000 --> 01:01:04.000

So let's come back to that after questions. My question is around on page 88, we can see the PAT overload pay stipend So my understanding of that is when you have a large classroom you receive a stipend for having an over large class. Is that primarily what that is for?

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Rather than being overtime pay proper. Like you would see with classified staff

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We have...

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Yeah, you get an increase. Whatever per paycheck. It's not like a paycheck We're not paid hourly.

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Right. Okay. So that is, yeah, that's what it's that's what it's for. So when I'm looking at that as a trend So since over the past five five cycles, that is more than doubled.

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So what we're seeing is we're having larger classes I mean, teachers are appropriately being compensated more, but it's a reflection of larger class sizes that they're teaching. And so we're investing more resources as district into that overload pay.

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We're at the point now where it's about \$4 million, if I'm reading this correctly.

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<u>I just want to note that 26, almost 27 teachers If we were looking at the average cost of \$152,000 that we use with the levy.</u>

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And staff can check my math on that.

# 01:02:26.000 --> 01:02:44.000

ls, you know, is kind of kind of are there you know Can staff comment at all on that kind of trend line? Am I interpreting that as we're seeing larger classes. It must be in some areas, even as we're seeing smaller classes in other schools.

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I can jump in, but just know that I've only been here for a few months.

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And so that is an area that I'm looking into and the team's looking into and evaluating It's not a straight line as the math.

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Might appear so that's an oversimplification at best, but just conceptually knowing that like some schools are going to be just a little bit over here.

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A little bit over there. You've got a grade band or a classroom And there isn't really a good solution because if you hire that other staff member, then you're really pushing a two classroom to a three classroom situation. Again, this is oversimplified and I don't know

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All of the specific scenarios, but that's kind of one of the main kind of conversation points. I know that as a team, there's significant review and reporting that's happening. They're constantly reviewing class sizes as a district And looking to eliminate that. But when you have a large system with a lot of little nuance at a lot of different locations.

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It isn't quite as easy. I would love for it to be as simple.

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As just hiring. Staff that cost equal to the same and having lower class sizes.

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Across the board but it's a little more nuanced than that but it is something that I'll be digging into as well.

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Yeah, I certainly recognize you can't just hire 26 more teachers and, you know, divvying them up and point twos here and there.

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That it's probably systemic. But I just want to note that, and I think it might be worth noting in our report that that seems to be a strategy that's being more heavily relied on.

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Or it's trending up.

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And I think that the original may have changed since, but the original language and the contract that set those triggers for thresholds of when to get overage.

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The way that I understood it was it was an either or either an EA would be added or time for an educational assistant in the classroom added or teacher would get increased pay and it's pretty exclusively been just increase pay and that's not the

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The teacher doesn't get to decide that. It's... that's a district decision.

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And... for myself and I know many colleagues, they would much rather have another adult in the classroom when the class sizes are that large. But again, you know, staffing is not free.

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So would we see that reflected in a flat number of EAs, Tammy Or something like that.

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I'm not sure how EAs are broken out. They're probably lumped in with other staff.

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I think it's actually that that's actually conversation has triggered another concept where this might you may not see it because if it's an unfilled position we're paying overages because we can't fill an open vacancy, right? So that's another where we budgeted for that staff member to be there. So you're not really going to see an up or down in the budget because we're planning on hiring a person.

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So I don't know that it's going to be a straight line.

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Across because we should be budgeting the right, you know, the staffing needs based on the core staffing to fill that and that conversation kind of trigger that other talking point that it's also possible these overages are happening just because

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Were not able to fill that position during a certain period of time.

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And sometimes it's because there just isn't physical space. There's not a classroom.

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Mm-hmm.

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Another section.

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That fully answer your question.

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I think one other detail that wasn't stated is that we would naturally see it trend up due to compensation increases as well.

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I think they shall...

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Yes. So I think I'm just going back to um the sections in the report. And I think it might be helpful if we do really talk about the enrollment in our CBRC report Specifically, because given that the enrollment decline is also driven by family dissatisfaction.

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Gentrification and increased competition for private and charter schools, not just the lower birth birth rates. Like I know that's like a national trend that's happening, but it's not just that. Right. And so I think it's kind of hard to kind of fall back on that. So what specific strategies

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Are we going to be using to implement rebuilding trust in our communities with our families and reengaging them so they actively want to come to PPS and to attract new enrollment. So I think we really do need to focus on that in our report because it

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It's without students and what what can we possibly um really focus on. So I think that and then the diversification of revenue, I feel like I've asked that question a couple of times.

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In the sessions and I feel like it kind of it kind of gets answered, but not really. So I think when we're structuring the report, if we could also touch on taking that a little bit further of diversification of revenue, I think that would be helpful for the overall report.

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This Michelle, can you expand on that a little bit would we Because we haven't typically had the opportunity to diversify our revenue other than You know, we do have some income streams from local option and the art tax. So what are you thinking there?

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Has the district ever explored leveraging district-owned assets or public-private partnerships or even operational innovations such as like shared services or energy efficiencies.

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To reduce the future reliance on budget cuts.

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Yeah, no, we've explored some of those things and I know that we are part of a community school initiative that brings services into school to offer to students, but I think that's on a limited basis. As you can imagine, without additional funds to source it.

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Then you have to have partners that are willing to come in and serve and not charge you.

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And I don't know that that is actively happening. But those shared spaces, and I know that with our examination of in preparation of this bond ask on the May ballot, looking very carefully at our assets is going to be important too.

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And in the event that the bond doesn't pass Maybe I missed it. I feel like you might have touched on this earlier about the alternative risk mitigation and capital improvement strategies. And just in case it doesn't um Did you already touch on that at the beginning of the meeting?

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Okay.

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No. I think it was a prior meeting, but I think that, you know, if it does not pass in may those modernization efforts will be delayed.

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I do anticipate that our board would ask us to put it out on the ballot again and the next election.

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Potentially retooled a little bit based on feedback from the community so I think it's a matter of when.

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Not if. But until that time, we continue to you know do maintenance projects and um try and repair and extend the life of our schools.

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Okay. Yeah, I think... I think kind of just like all Somehow I feel like what the two questions I'm asking kind of intertwine a little bit but I think maybe even from the communication perspective, maybe in the budget too, is like the perceived instability

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Of the district. And I'm not calling the district unstable. I'm saying it's the perception right And so how How is that being conveyed to the public that these changes are happening and that people restores faith in the public school system here?

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I think that'll be something that would be really important is just a really good PR campaign or something along the lines of what the contingency plans might be for the bond, how you're going to be attracting new students and like active and even you don't

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I know you said you have to be able to pay people, but I feel like at least in my line of work with public and private partnerships a good plan like for programming for programming that has the potential to be funded. So are you all using your philanthropic partners?

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I mean, I just feel like we're kind of relying, like we're kind of going in this circle for the past three years I've been on this committee And it doesn't feel like the long and the long-term strategies are actually being put in place. I feel like we have a lot of short-term fixes and I did make that comment.

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A couple of meetings ago, but I'm still kind of standing by it. And I know everyone is working towards these, but I feel like it's just not getting conveyed to the public properly, perhaps, or there's just some avenues that we haven't explored. And so I guess I'll just stop there.

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At least in the report, I do think we should highlight some of the things that I've talked about.

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Michelle, do you have any response to that or should we go to folks with their hands raised?

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No response from me. I think. Deschel, that that kind of conversation needs to be elevated. I don't know that this is and and And this report is a good way to get that started. So I haven't been a part of those conversations to date, but

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I appreciate the creative thinking.

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Can you repeat that, Michelle? Sorry, did you say that you don't think that this report is a good place to get this started or you're saying it is?

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Okav. sorry. I just. I couldn't hear you cut out for me a little bit.

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It is, yeah. Okay, sorry.

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Yeah. I totally agree with that. And I don't think we do enough to tell about the good things that we do do.

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<u>I just watched a bond accountability meeting last Wednesday.</u> And it just was talking about all the things we are doing, but nobody knows.

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And who wants to sit and watch bond accountability? Meeting for two hours but um I think that's really exciting to think about that.

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And then I also wanted to say I had something, an answer. Oh, yeah, about the overload paste stipend.

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When I look at 105, it doesn't show any budget for that.

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And yet I'm sure we have it. It sounded like other people were seeing it somewhere.

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On page 88 in the general fund detail we can see we can see the object code 315.

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350.

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Okav.

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Director Sullivan, it's because on page 105, that's listing FTE, but overload wouldn't have FTE.

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Oh. I see. So that... Yeah.

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I'm sorry, I just probably noted the wrong page on that. It's 88.

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Okay. And so 88. Shows what's it what is the title?

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Called PAT overload pay stipend.

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Oh, right there. Oh, okay. So it has it nice and big and fat okay Thank you. That clears it up for me.

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I also wanted to say, I forget who was talking about making sure we had mental health services.

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But I'm looking in the i'm looking in the Volume 2.

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I've looked at quite a few schools. It seems like they have carried the counseling services over at least as much as they had last year.

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On almost everybody. Well, no, here's one that went down a little bit But definitely our budgeting for the counseling services.

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Which I'm very glad to see.

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We certainly still need those. Okay, thank you. That's all.

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Ranja, you had your hand up.

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Yeah, thank you. I just had a question about In the last board meeting. I overheard one of the board members mentioned we had a very high maintenance costs.

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For each year. And I was just wondering, have we considered selling off any of the buildings that are not being used within PBS to kind of cut some of the maintenance costs?

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And how would that help with the overall general budget?

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Michelle and Tammy, I'll turn to you, but I'll just share that we did have a short session where this question was asked around sale of assets.

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And we had our chief operating officer, Dan Young, join CBRC to share some of the carrying costs of carrying costs of of closed schools specifically And described... you know possible one-time revenue from from sale of assets. It was just uh

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High-level information about that. Michelle and Tammy, what else should we add?

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Well, I definitely think it could be included in your report.

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So highest and best use of our assets. I think is going to be critical And so that could be noted.

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I know that I know that we have our older schools. We have so many older schools, turn of the century schools and Mid-century schools that they just need a lot. And so just being really thoughtful about how we put our investment dollars into the schools, especially if they are

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You know, declining enrollment and and projected to do so for the next however many years so many years I think it's a great thing to mention. I think it's on a lot of people's minds. We've heard it in other feedback sessions as well.

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Yes. I asked, I was the one who asked that question when the facilities and operations person joined us and I think my hand was raised because i was going to bring it up again.

### 01:18:41.000 --> 01:19:04.000

Just because I think we're at this point of like making these cuts and it's like, do we lose valuable families and teachers and all of this information and knowledge as well this plethora of knowledge or do we let go of some of these buildings that have very high maintenance costs, such as maybe even like cohabitating the buildings or doing partnerships through the building or some leasing or something

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But I just feel like there is to be the second largest property owner. I think there should be some wiggle room for PPS, especially with knowing that there still are going to be cuts the next year and probably for the next couple of years, can we mitigate that?

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Through some of these properties leasing or selling strategies.

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So could we Does Jachelle?

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No. I don't. Sorry.

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<u>Do you have another question? Or I was wondering if we could transition this into transition this into Okay, so actually in the document here And kind of I'm thinking about how we can combine some of these.</u>

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So maybe we have a section here. I actually don't think I have anything really to say on the federal funding piece.

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It's kind of in the title one I don't know that there's a lot this committee can advise the board on around that.

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So I would propose kind of pulling that out of there. The only thing I have, yeah.

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But let's put a section in on revenue. And that seems like something perhaps around asset management. So maybe asset management Slash revenue.

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And was I hearing Karanja and maybe Deshell. I don't know if either of you want to weigh in on that and Add some thoughts in there.

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I don't mind.

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I see Grace.

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Maya, can you have my name to that too?

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Yeah, absolutely. And if your name's not in here and you just want to jump in and add to it, also feel free.

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Thank you.

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I just wanted to say I think it's important to address, as I mentioned earlier.

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The impact of the federal funding cuts. Yes, we don't have control over that, but we we as a district have made a plan for cutting 25% of the funds from our Title I schools.

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You know you know that we would be anticipating so what I would write in that section is, so how are we backfilling?

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The loss of especially student-facing positions at those schools Because that is directly in doing so would be directly in alignment with the board goals.

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Can we address that in the top section? I'm wondering under protecting our classroom staffing and add a little bit in there.

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Yeah, we could. I think it's a unfortunately a new topic.

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For us to even address.

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<u>lt is.</u>

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I just had something to kind of add to what Grace just said. I wonder if in this section.

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Because this is a document that gets shared. I wonder if we could also talk about the compounding effects of of COVID and then also the federal cut so we can really try to tell that story just a little bit better because

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Those two things back to back, I think were huge blows to the district and being able to kind of talk to that and then talk about maybe some of the other things that we've been bringing up about diversification of revenue or the

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Properties. I think may also speak to some suggestions of like future plan planning moving forward.

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<u>Do you see that as kind of a background? We want to frame that in terms of this is the financial climate that we're operating in?</u>

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And then...

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I think so because my concern I guess that i have is that with this being like the third report that I've been a part of, I'm trying to see where like the movement has really happened. And I feel like if someone, the new folks that are coming on, because I think some of us may turn off after this year, it might help to show that background a little bit for them to know like this is why we are where we are today.

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So it's just a suggestion, but I think it could be helpful for it if in the more public facing review.

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Okay.

# 01:23:44.000 --> 01:24:07.000

I'm just trying to like... Again, trying to tell like good news about PPS, right? Like I know there's some growth, but like trying not to also like dog pile on PPS because of all these things that have happened. And so just trying to paint a better picture PR wise, I guess.

# 01:24:07.000 --> 01:24:21.000

Routine on that, I would love, and I've put in here on the stabilizing enrollment and attendance piece I think that's an area where we can put some focus on this year.

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There are lines in the PPS budget around not just attendance officers.

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And the research is around all those support professionals that help students stay in school, right? I think we all kind of know this intuitively, whether it's librarians or social workers or mental health supports that help students be there.

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But I think weighing in has a committee on those pieces that we feel are really valuable in the budget to help support attendance and attendance and stabilizing enrollment.

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Because kids that are missing a lot of days may leave our system.

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As well as that piece of attracting families. To stay within PPS or return to PPS, hopefully.

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So I welcome, you know, I welcome folks to jump in on that.

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Especially if there are programs or lines in the budget that we can tie to that.

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I'm sorry, I see Grace's hand up for a while. I apologize.

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Just forgot to drop it.

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<u>Oh.</u>

# 01:25:38.000 --> 01:25:46.000

I'm going to pull, unless anybody has something further they want to say on transportation. I feel like I had my questions answered around that.

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Especially with the reimbursed piece on transportation and, you know, kind of the flux in that budget.

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I'm going to pull that off of there.

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I don't think I have anything further to weigh in on there. I'll let Aaron and Stefan.

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Take that piece.

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I genuinely don't understand what I'm looking at with that. And this takes me to kind of a follow-up question I have, which is.

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Why is there no delta shown in these budget numbers? I'm literally plugging numbers into a spreadsheet so I can see what the change in any sort of meaningful way.

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And then some interesting things are coming out of it. But I guess my first question is.

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Why don't we see a change at least a year over year, some way to see what the delta is?

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Okav.

#### 01:26:48.000 --> 01:26:55.000

Or is there a master spreadsheet or like a big spreadsheet we can have where that can be like the raw numbers can be looked at.

# 01:26:55.000 --> 01:27:01.000

Yeah, I can answer that question. The presentation in the budget book is directed by Oregon Budget Law.

### 01:27:01.000 --> 01:27:12.000

<u>I agree with you. Like when I'm analyzing, I'm often just typing numbers into a spreadsheet real quick to come up with some differences or variations.</u>

### 01:27:12.000 --> 01:27:28.000

There are some Excel versions that we could prepare as part of that, but as they're presented in the book, this is the that additional column is not part of the document that we are to present.

# 01:27:28.000 --> 01:27:31.000

For the committee and for the public.

# 01:27:31.000 --> 01:27:36.000

And that is dictated by law. That there's no number shown?

### 01:27:36.000 --> 01:27:49.000

We can add to it. One of the things that the that I can kind of tell you offhand is that at some point it will make the the font unreadable when we start to add a lot more information.

# 01:27:49.000 --> 01:27:52.000

Sure.

# 01:27:52.000 --> 01:28:06.000

Not to say it's not valuable or it's not useful. But going through each one with that kind of information would probably make it a little harder to read.

# 01:28:06.000 --> 01:28:14.000

Erin, I will note in the last board meeting where the superintendent presented her budget and went through that presentation.

# 01:28:14.000 --> 01:28:23.000

There was a question from the board. I forget which board member, but essentially asking staff for the contract savings.

# 01:28:23.000 --> 01:28:44.000

And the name of contract, like the total cost or estimated savings and type of service So I don't know if staff is responding to that or has the time to do that right now. But if you get that and as you get that, would you pass it on to CBRC as well?

# 01:28:44.000 --> 01:28:49.000

I don't even know if I'm looking in the right place for that.

# 01:28:49.000 --> 01:28:50.000

But I...

# 01:28:50.000 --> 01:29:04.000

That's the information we actually have in any of the budget budget documents that we've been past like an overview of specific contracts it was just a board request.

### 01:29:04.000 --> 01:29:17.000

And then, you know, as I'm plugging in some numbers just out of curiosity i Just started comparing what the increases between 2026 proposed budget in 2022.

# 01:29:17.000 --> 01:29:25.000

Year ending and just seeing what changed and you know like licensed staff went up 14%.

# 01:29:25.000 --> 01:29:34.000

Administrative license went up 16.2%. And Board of Education Services went up 50%.

# 01:29:34.000 --> 01:29:51.000

47.4. No, it's a drop in the bucket because it's not very much money on the whole thing, but like I mean, these ratios matter and I don't like, why would that be Just curious.

### 01:29:51.000 --> 01:30:09.000

So some of the staffing increases are just going to be contractual over time And those do compound over time as the agreements are set so whatever increase in cooler stuff in year one would then become the base for year two.

# 01:30:09.000 --> 01:30:26.000

In year three. And so you will see some compounding that happens As far as like individual line items, though, we would need to go and research kind of what transactions outside of salary and benefits, what transactions made up those actuals

# 01:30:26.000 --> 01:30:44.000

Can the budget kind of is a plan at a point in time so it's possible that some of the variances you're seeing were There were less need in that specific area and then there was a greater need in another area and so

### 01:30:44.000 --> 01:30:50.000

That's also possible. But without looking into it, it would be kind of difficult to tell from here.

#### 01:30:50.000 --> 01:31:00.000

Which, yeah, so this is, I kind of want to put my flag in the ground on this one in general. This isn't directed towards you because, damn it, you've had no hand in this forever.

### 01:31:00.000 --> 01:31:13.000

It's just, you know, this is the thing you're doing this. What happens is we spend many months just waiting around and then this gets dropped in our lap and there's zero opacity. I mean, it's 100% opaque.

# 01:31:13.000 --> 01:31:21.000

We can't see through, I can't drill down to anything. Without asking a bunch of questions that We have to wait around for and we only have a week.

# 01:31:21.000 --> 01:31:30.000

And this is maddening. I don't understand how we're supposed to give any sort of intelligent thought to this without killing ourselves over the course of a weekend.

# 01:31:30.000 --> 01:31:45.000

And so I would like to make this a point. That I raise in the in the in the report. I feel like i'm just Again, it's like, you know, my job is to try to convey very complex information to people that are going to make a decision about somebody's life.

# 01:31:45.000 --> 01:31:53.000

And to show information in this format is maddening.

### 01:31:53.000 --> 01:32:06.000

I appreciate that feedback and I would encourage you to note that in the report as part of the guidance, you know, as we collectively are doing this together that can be helpful.

### 01:32:06.000 --> 01:32:13.000

For the board to hear. And it is certainly helpful for me as i consider how my team moves forward.

# 01:32:13.000 --> 01:32:24.000

And how I support Michelle. In her work as well.

### 01:32:24.000 --> 01:32:26.000

Thank you. I'll put my hand down.

#### 01:32:26.000 --> 01:32:36.000

Okay, can we go to Grace and then come back to the document and go through? I think we have a few decisions to make here as committee.

# 01:32:36.000 --> 01:32:53.000

Thank you. I just wanted to share that It's not by... amount spent, but it is by FTE allotments. There is one place that I find useful to show you know.

#### 01:32:53.000 --> 01:33:01.000

It doesn't do the math for you, but you can look clearly at FTE by major function and employee type.

### 01:33:01.000 --> 01:33:08.000

On page 194 and 195. My couple of years here.

# 01:33:08.000 --> 01:33:22.000

I guess it's working on three now of CBRC. That's one of the places I go to to see like in terms of the people you know we we aren't a business We work with people.

# 01:33:22.000 --> 01:33:31.000

Who are the people that are the people that are getting cut or added in terms of their employee type.

# 01:33:31.000 --> 01:33:50.000

<u>I just want to call out at some point in the in the document that the classified represented classified employees are taking the hardest hit in terms of percentage of lavoffs.</u>

### 01:33:50.000 --> 01:34:01.000

And some of the areas where it doesn't it doesn't look like the licensed teaching staff and the administrators who supervise them.

# 01:34:01.000 --> 01:34:12.000

The reductions are not equal. Which I mentioned last year doesn't make sense to me because the job of the administrators at the school is to support the teachers. So if you have fewer teachers.

### 01:34:12.000 --> 01:34:21.000

Then those should be the same. But definitely our classified representative staff are taking the biggest hit in terms of the lavoffs.

### 01:34:21.000 --> 01:34:33.000

And those are going to be, like you mentioned, like the library assistants the you know um ea that has that special Jolly Rancher for the kid every day, you know, just to perk them up and make them want to get there.

# 01:34:33.000 --> 01:34:42.000

These are real people making real differences in the lives of kids. It's going to be felt for sure.

# 01:34:42.000 --> 01:34:43.000

Thank you for pointing out that Paige.

### 01:34:43.000 --> 01:35:00.000

Grace, I really appreciate, I really appreciate your comments here and just a reminder too that What we're looking at here in this chart is the adopted 2425 staff. So again, it's not a straight line to what our current staffing levels are.

# 01:35:00.000 --> 01:35:05.000

In some areas, they will go up or down depending on what our actual experience was this year.

# 01:35:05.000 --> 01:35:10.000

I just want to point that out because it's not a straight line here.

# 01:35:10.000 --> 01:35:20.000

And reflecting back on the information that was shared with the board, those were really where the targeted reductions were.

# 01:35:20.000 --> 01:35:27.000

And that's not clear in this chart. So I just wanted to note that.

# 01:35:27.000 --> 01:35:36.000

Okay, can we go to Karanja and then we'll go through

#### 01:35:36.000 --> 01:35:42.000

Oh, I thought I saw a hand. Okay, looking through the document here, I think there's some Oh, go ahead.

### 01:35:42.000 --> 01:35:47.000

Oh. sorry. I was on mute. I was talking. I was like. oh.

# 01:35:47.000 --> 01:36:04.000

I wanted to volunteer my name to put on the contribution document under maps testing and um And I think you just crossed it out the specific programming There's a House bill and a Senate bill that was going to require

### 01:36:04.000 --> 01:36:25.000

School districts to have interim assessments And my recommendation would be to use the free interim assessment that the state provides rather than paying for a service where we can cut some of the costs.

### 01:36:25.000 --> 01:36:26.000

That was it. Thank you.

# 01:36:26.000 --> 01:36:45.000

Awesome. Well, let's put that with map testing and assessment. I crossed that out. I actually wanted to suggest that we put tag if there's anything we want to say around that position that's eliminated in with differentiated supports.

### 01:36:45.000 --> 01:36:53.000

So I'm just going to roll through this a little bit here and ask for some committee input here.

### 01:36:53.000 --> 01:37:04.000

So we've got Grace and Adriel Looking at classroom staffing and minimizing student impacts. We're going to talk around the federal funding here.

### 01:37:04.000 --> 01:37:10.000

And impacts of Title I.

# 01:37:10.000 --> 01:37:26.000

Do we want to characterize the superintendent's budget I'll suggest it looks like there's an attempt to keep things fairly spread across.

### 01:37:26.000 --> 01:37:41.000

Cuts fairly spread across as Grace has identified, a lot of it falls on on not teaching positions, but on our represented folks.

### 01:37:41.000 --> 01:37:50.000

So I think there's really kind of that attempt to spread it across and not have that direct impact on students. And we saw that in the budget presentation.

### 01:37:50.000 --> 01:37:55.000

Where initially it was more heavily weighted toward schools and classrooms.

### 01:37:55.000 --> 01:38:01.000

And there was a shift back towards central services in terms of the weighting of the budget cuts.

### 01:38:01.000 --> 01:38:09.000

So I think maybe an acknowledgement there.

### 01:38:09.000 --> 01:38:23.000

Wraparound supports for students and mental health. We might include probably social workers and counselors in that

# 01:38:23.000 --> 01:38:37.000

<u>Did Mignana want to...</u> want to weigh in on that and maybe take a look at Where I think with a lot of it's high schools and middle schools in particular that have some flexibility around those positions, if I recall.

### 01:38:37.000 --> 01:38:42.000

If that's been a change from last year.

### 01:38:42.000 --> 01:38:52.000

I don't recall. From reading in the budget if there's been a significant change in that or not.

# 01:38:52.000 --> 01:39:12.000

And then I think on equity funding. I'd like to recommend our committee make a strong statement in support of, you know, and just acknowledging that the the superintendent has prioritized maintaining that 442, 8% equity allocation.

### 01:39:12.000 --> 01:39:22.000

That seems really aligned with board goals. I think that might be something to call out in kind of our initial summary as well.

# 01:39:22.000 --> 01:39:41.000

And if there's other differentiated supports we want to look at. Pastures, we've looked at special ed. That wasn't one that popped out that we had for changes this year. That changed in 2023 to 2024, I believe.

### 01:39:41.000 --> 01:39:55.000

It looks like it looks like Aaron and Stefan insofar as we can are looking at kind of the operational efficiencies and central services

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Can I just make a comment on this? I'm not sure I have much to say about this.

# 01:39:59.000 --> 01:40:00.000

Okay.

# 01:40:00.000 --> 01:40:10.000

I looked at the central service part and I didn't see a lot there. I saw some overall numbers of cuts so that's there, but I don't think there's a lot more information on the floor so i don't think there's

# 01:40:10.000 --> 01:40:18.000

Nobody can say about it. I don't know what the efficiencies of that

### 01:40:18.000 --> 01:40:31.000

I think that might be the piece where, you know, to that point on the board question And to Erin's point on we don't have the information that we need to evaluate some of that.

### 01:40:31.000 --> 01:40:41.000

At least not in this time frame.

### 01:40:41.000 --> 01:40:52.000

Okay, on asset management I think something that's been just kind of on my radar for a long time and this this group is addressed a number of times is just calling out maintenance.

# 01:40:52.000 --> 01:40:56.000

It's something that we're aware of. We know the district is always behind on it.

### 01:40:56.000 --> 01:41:02.000

Hopefully the bond will help us catch up in some areas.

# 01:41:02.000 --> 01:41:11.000

But we know that kind of the operating budget, the general fund is never enough to keep us even with the needs that are there.

# 01:41:11.000 --> 01:41:15.000

I'll probably spend a couple sentences on that, but not too much.

# 01:41:15.000 --> 01:41:20.000

And then we have Deshelle and Sonia. Talking about diversification of revenue.

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I've got lower in the document ish. I'll maybe pull it up a little bit on revenue on the CUB funds.

# 01:41:28.000 --> 01:41:39.000

And if you want to expand on use of property, we have those two schools that are currently open for they're looking to lease out.

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Anything else you want to say there?

### 01:41:47.000 --> 01:41:54.000

All right. Let's see the bond evaluation Grace and Aaron.

### 01:41:54.000 --> 01:42:03.000

I had just a couple of notes on that. I don't know if you want to say anything for the committee at this point, if you've had a chance to look through that.

01:42:03.000 --> 01:42:06.000

I haven't been able to get to that yet.

01:42:06.000 --> 01:42:10.000

There's a little bit in this budget, right?

01:42:10.000 --> 01:42:36.000

Yeah, I haven't gotten to deep dive into it. I think just the comment I put in the document so far was that it's like the that staff was able to respond quickly to the concerns about preserving funding for classroom positions with this budget, but then it seems like

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The response about making cuts to the cuts to the high school builds, there wasn't as much responsiveness to that.

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Yeah, feel free to note that. A couple of things I wanted to call out.

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And I think maybe just might be worth either examining in your your analysis here is on page 185.

01:43:10.000 --> 01:43:25.000

Talks about the budget's effect on the average homeowner bond tax rate. I know this was framed as a renewal But it actually is an increase if you look at it from here to year.

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Of that average amount. And it just strikes me as odd So... I don't know how we want to kind of address that.

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I mean, every piece of media that I've seen from BPS has talked about it as is not increasing stuff but not On page 185.

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It sure looks like an increase to me.

01:43:56.000 --> 01:44:06.000

I just would always want to be transparent with the public as a you know citizens review committee

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So it's a tax rate. Yeah, page down though. So it's the rate

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So when we maybe you can help us isolate where you're seeing that. So when we look at the table, we have a few different rates

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So there's the permanent. But look at your tax burden.

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So the bottom line, I'm just looking at the bottom line. So I see the tax rate the permanent tax rate, local option rate.

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And the bond tax rate looks to me like it's going up from 2.3363 to 2.4724.

01:44:48.000 --> 01:44:53.000

I'm reading that as an increase.

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So I will leave that to the bond folks who are working on that.

### 01:44:58.000 --> 01:45:10.000

The way I look at that is it's the rate that we are having to pay because of economic changes. It's not that we are increasing the ask.

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Am I thinking of that right? I don't quite understand it.

# 01:45:13.000 --> 01:45:17.000

That is absolutely increasing the ask.

### 01:45:17.000 --> 01:45:21.000

So, but we didn't increase who increases the rate

# 01:45:21.000 --> 01:45:23.000

So, yeah.

# 01:45:23.000 --> 01:45:24.000

Yes, please.

### 01:45:24.000 --> 01:45:39.000

Can I interject here? Or Tammy. I know we're thinking probably along the same lines here so When we went out for the last bond renewal. We were authorized by voters to target an amount that was up to \$2.50.

### 01:45:39.000 --> 01:45:59.000

Cents per thousand of assessed value. And so as we build our budget, that's what we are assuming we're going to be targeting. But the assessed value of the property changes every year at a different rate as well so Again, where the authorization is currently

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250 per thousand and we it's been less. Than that the last few years. So that's what you're seeing here in evidence.

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It's also information that's in our annual financial report. But we do project that 2.47 and that's assuming that the current bond sale occurs and that you know our may 2025 bond, if that's authorized, the debt service on the sale of that bond won't

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Be impactful until 2627. And again, it's targeting that renewal rate of 250 per thousand of assessed value. So it's going to fluctuate a little bit.

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So it's based on the authorized rate. I think that's worth calling out.

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Thank you, Mariah. That's a great

# 01:46:53.000 --> 01:46:59.000

I mean, for me, I suppose the average bear, I didn't read the full financial report and catch that.

# 01:46:59.000 --> 01:47:10.000

Bve.

### 01:47:10.000 --> 01:47:16.000

All right.

# 01:47:16.000 --> 01:47:30.000

Other things, it popped out at me that there's looks like 440 some million for a building acquisition and improvements.

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And I would just be curious what that is to see if you guys can figure out figure that out in your bond analysis. It looks like it's on page like 157 or so.

01:47:47.000 --> 01:47:53.000

I wasn't aware that there was any building acquisition going on with this bond.

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Maybe that's Jefferson?

01:47:58.000 --> 01:48:07.000

Potentially, I think we built this budget based on a detailed project list from our facilities folks.

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So again, they're assuming that the new bond would be authorized and continuing on with current projects.

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That's what that number represents and it's Because it's kind of rounded up, you can see the actuals again that those costs kind of trickle down throughout based on what projects are actually done. And that's kind of the placeholder for the total amount that we should expect to

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See?

01:48:38.000 --> 01:48:47.000

The other comment was the full object code says building acquisition slash improvement.

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That doesn't really clear it for me, but Adrill.

01:48:57.000 --> 01:49:10.000

Sorry, I may have missed this. I was in transition from car to house. Can you read... pray why we're deleting different things from the master document.

01:49:10.000 --> 01:49:16.000

I saw that. Yeah, what are we striking through?

01:49:16.000 --> 01:49:20.000

We combined. We combined a couple of things and just moved them up. We didn't actually remove them.

01:49:20.000 --> 01:49:24.000

Okay, very good. Thank you.

01:49:24.000 --> 01:49:32.000

We were thinking that moving tag in with differentiated supports. I'm sorry, that was one you're on, might make sense.

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Perfect. I just didn't know the rationale. Thank you.

01:49:35.000 --> 01:49:48.000

And same with federal and state changes in funding that we kind of split that out into looking at the staffing piece or the

01:49:48.000 --> 01:49:59.000

Which one was it? Protecting classroom staffing around title one And then what was the other piece on it?

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I lost my train of thought on that. Sorry.

01:50:06.000 --> 01:50:16.000

Moving down just a bit to get us through here. Continuation of one-time investments We had a couple things on that.

01:50:16.000 --> 01:50:33.000

We had instructional coaches, we had nutrition programs. I did a little bit of looking and there is currently a house bill 34, 35, it's in ways and means. We don't know if it'll pass or not. Hopefully the district will get money to backfill

01:50:33.000 --> 01:50:39.000

What they're currently paying for on general funds. Again, it's just an unknown.

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I think it might be something just that we want to note as a committee But these are things that are paid for on one-time funds.

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And I don't know, to me, it's a little bit of a caution as a budget committee.

01:50:53.000 --> 01:51:05.000

They can absolutely be worthwhile things and just noting it's a decision.

01:51:05.000 --> 01:51:14.000

We've got PPS reputation and outreach to families. Great. And budget document presentation and format transparency.

01:51:14.000 --> 01:51:19.000

So that kind of wraps it up. I've started with a preamble a little bit here.

01:51:19.000 --> 01:51:22.000

Oh, I know the last thing I wanted to ask on.

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On reserves.

01:51:28.000 --> 01:51:36.000

The superintendent's budget does again recommend drawing those down to 5%. It would be a little more than that.

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Without the use of those one-time funds. Again, those one-time funds are being used to kind of defer, push down the road a cut to other things.

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Personally, I would caution on that and just add a note for the board.

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I don't know how others feel about it. We're looking at tough choices in all cases.

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Can you share why you would caution? Just for the group yeah

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You know we're we're in a structural deficit and we're looking at this at least three years running.

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And as Michelle and Tammy and others have noted here, when we make a position cut as painful as they are.

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Or some kind of structural budget cut. Say, I don't know, travel.

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That's a cut that goes through. And reduces in the future, right?

01:52:44.000 --> 01:52:52.000

Whereas if we spend one time money to defer that, we have to deal with it again next year and next year and next year.

01:52:52.000 --> 01:53:01.000

So given the uncertainty in the financial future. I mean, we're not talking about a large sum of money to continue on.

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I think the more flexibility that we have In future years, probably the better.

01:53:07.000 --> 01:53:16.000

It's not a lot anyway. The board's already made the decision in the past years to draw it down from 8% to 5%.

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This is less than a tenth of a percent. I think.

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Maybe less than that.

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I think it's worth making a statement on.

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And this is the money if we draw it down now, we automatically are not able to utilize next year, right?

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It's gone, it's gone.

01:53:46.000 --> 01:53:58.000

For context, like the difference is a couple hundred thousand dollars.

<u>01:53:58.000 --> 01:54:10.000</u>

I'll put that out there. If others feel strongly on it, you can edit it in the document.

01:54:10.000 --> 01:54:19.000

I think that's all of our kind of decision points here.

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I think there. I know we just have a few minutes, but there were some other rows that we just added.

01:54:20.000 --> 01:54:25.000

Yeah, go ahead.

01:54:25.000 --> 01:54:27.000

If we want to affirm that folks who brought these up can work on them.

01:54:27.000 --> 01:54:31.000

Do you want to follow then?

01:54:31.000 --> 01:54:38.000

Mignana. I think, or maybe... Deschel.

01:54:38.000 --> 01:54:43.000

One of our members was describing the PPS reputation and outreach to families. Deschel, I think that was actually you.

01:54:43.000 --> 01:54:44.000

Okay. Were you... interested in taking this on.

01:54:44.000 --> 01:54:50.000

Yes.

01:54:50.000 --> 01:54:57.000

Yeah, sure.

01:54:57.000 --> 01:55:10.000

And then the nutrition topic came up last meeting. Is that still something that would be interesting for this committee to comment on.

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Probably not.

01:55:12.000 --> 01:55:23.000

I would propose just rolling that as a note into the use of one-time funds.

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Can you say more. Mariah, about why you would associate it with use of one-time funds?

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So, um. In the same vein as instructional coaches without making a value judgment on the worth worthiness of either program.

01:55:43.000 --> 01:55:52.000

Adopting and supporting and continuing staffed programs that are created on one-time funds.

01:55:52.000 --> 01:55:58.000

We create a structural deficit, right? We are shifting.

01:55:58.000 --> 01:56:14.000

One-time programs onto general funds. And it's a decision But it's a strategy that's long-term has proved to be unsustainable for PPS. So without judgment on either program, I think it's just worth noting as a budget strategy.

<u>01:56:14.000 --> 01:56:15.000</u>

And a caution. I see Director Sullivan.

01:56:15.000 --> 01:56:19.000

Okay.

01:56:19.000 --> 01:56:26.000

I think the nutrition program happened because of the number of students we had on Medicaid.

01:56:26.000 --> 01:56:34.000

That we got that. I don't think that I think that money will keep coming.

01:56:34.000 --> 01:56:45.000

That's the reason everybody got free lunch. Is that right. Michelle?

01:56:45.000 --> 01:56:57.000

Yeah, I think I need to get more data around that. But, you know, it had to do with our kind of the community school qualification Community Eligibility Program.

01:56:57.000 --> 01:57:06.000

So I need to get more information about that. But it is subsidized by a federal program.

01:57:06.000 --> 01:57:08.000

So...

### 01:57:08.000 --> 01:57:17.000

I think we're only talking about the amount that is not. And hopefully, the hope is that the state's going to pick it up here in the session.

### 01:57:17.000 --> 01:57:22.000

Got it. Well, there... That's a good hope.

# 01:57:22.000 --> 01:57:31.000

All right. If we have anything else, in terms of process here, so it's Monday.

### 01:57:31.000 --> 01:57:37.000

We have... We're going to come back together on Thursday.

# 01:57:37.000 --> 01:57:46.000

And hopefully do our last run through the document and turn it into the board on Friday morning.

### 01:57:46.000 --> 01:57:47.000

Yes, you are correct.

# 01:57:47.000 --> 01:57:53.000

I have the timeline right, Alexandra? Okay, so we're hopefully going to make mostly copy edits.

# 01:57:53.000 --> 01:57:58.000

Anything we need to move around, anything we want to vote on or take out.

# 01:57:58.000 --> 01:58:04.000

If I can get a draft from everyone by Wednesday night.

# 01:58:04.000 --> 01:58:23.000

I won't dedicate my late Wednesday night and all of my Thursday to combining this polishing it out and having a draft by Let me try to have that to you guys by 1 p.m.

### 01:58:23.000 --> 01:58:32.000

On Thursday so we can read through it before our meeting.

# 01:58:32.000 --> 01:58:34.000

See vou Deshelle.

### 01:58:34.000 --> 01:58:53.000

Yes, and my question, maybe Alexandra, it can go into the document, but it's just about the line item 548000, the computer equipment. It just has If I can get a little bit of if we can get a little bit of clarity around that line item of the fluctuations and

# 01:58:53.000 --> 01:59:13.000

Just thinking about some of the cuts that went around with the students and their computers and not being able to have them anymore individually so It would just be um nice to hear why from 4,15... 68621.

# 01:59:13.000 --> 01:59:15.000

Can you let me know which page or fund you're

# 01:59:15.000 --> 01:59:33.000

Oh, sorry. Yeah, it's page. Oh, 157.

# 01:59:33.000 --> 01:59:35.000

Yeah, that top one. And then it says that the right there. Sorry, Yeah.

### 01:59:35.000 --> 01:59:48.000

Mm-hmm.

# 01:59:48.000 --> 01:59:49.000

Mm-hmm.

# 01:59:49.000 --> 01:59:57.000

The 54, 8,000. So it says the 2024 was 68621, but then the proposed is 4180 So I just wanted to get a better understanding of why such a increase and then such a drop it back down.

### 01:59:57.000 --> 01:59:58.000

So we're looking. Sure.

# 01:59:58.000 --> 02:00:13.000

<u>I think I can help with. I think I can help with that. Yeah, we're looking in the um the general obligation bonds. So this is in our capital projects budget And that was, I think, a refresh planned for student devices</u>

# 02:00:13.000 --> 02:00:18.000

That is in process.

# 02:00:18.000 --> 02:00:25.000

So it was part of our bond ask before.

# 02:00:25.000 --> 02:00:26.000

I'm sorry.

# 02:00:26.000 --> 02:00:33.000

So it's not our general fund. So it's on a replacement cycle, I guess is what I'm trying to get to.

### 02:00:33.000 --> 02:00:44.000

Does the rest of CPRC understand that or am i just I'm not, I'm sorry, I may not be getting it.

### 02:00:44.000 --> 02:00:56.000

So if I'm understanding, Michelle, there was a computer, a large computer equipment purchase that was as a part of the last bond Is that right? And it all happened this past year.

# 02:00:56.000 --> 02:01:00.000

And then it gets smaller next year because we spent the money.

# 02:01:00.000 --> 02:01:01.000

Is that right?

# 02:01:01.000 --> 02:01:14.000

Yes. Yeah, we're in the process of a replacement cycle So you can see that, you know, 21, 22 there was an initial And without talking to our CTO, I don't have the details, but you can see that it's like

# 02:01:14.000 --> 02:01:28.000

Comes in like kind of almost like bursts in terms of um replacement.

# 02:01:28.000 --> 02:01:42.000

So is the question, knowing that we have the reduction in students, why are we still having what seems to be a high replacement Number? Is that the question?

# 02:01:42.000 --> 02:02:00.000

I think, yeah, a little bit and then also just like also understanding just, well, my question about the fluctuation was just answered. Thank you, Michelle for that but Adriel, you bring up another question, though, about, yeah, the students as well. So I think it's just another question that speaks to that too.

# 02:02:00.000 --> 02:02:01.000

So... a layfish.

# 02:02:01.000 --> 02:02:07.000

I think we, sorry, Maria.

# 02:02:07.000 --> 02:02:20.000

I think we have a technology plan and we can bring that back to you so you can see more details around that, the replacement cycle and plans.

# 02:02:20.000 --> 02:02:32.000

I want to acknowledge we're at time here and a little after, and I want to thank staff for answering our endless questions here and really for a great inquiry session here.

### 02:02:32.000 --> 02:02:39.000

So in terms of process, if you have any further questions or you have questions that you haven't had answered.

# 02:02:39.000 --> 02:02:50.000

I know Alexandra will send this link around again where we can access the document and find those questions, find the answers to those as best staff can answer them in the time that we have here.

### 02:02:50.000 --> 02:02:59.000

And also jump in to the document feel free to use a different color of, you know.

### 02:02:59.000 --> 02:03:03.000

Edibbing or markup in there.

# 02:03:03.000 --> 02:03:10.000

And again, if you can get your edits in there by Wednesday evening, I'm going to jump in.

# 02:03:10.000 --> 02:03:26.000

Probably Wednesday as soon as I'm off work and start kind of bringing things together, tightening up language if we need to and get that back to you. Thursday is just as quickly as I possibly can.

# 02:03:26.000 --> 02:03:27.000

Thanks, everyone. I think we're going to have some great recommendations for the board here. I appreciate it.

02:03:27.000 --> 02:03:31.000

Thanks.

02:03:31.000 --> 02:03:33.000

Thank you, Mariah.

02:03:33.000 --> 02:03:38.000

Good night.

Submitted by: Alexandra Martin Finance Program Manager